

No 52/84/2007 NIPER (Pt)  
Government of India  
Department of Pharmaceuticals

Shastri Bhawan, New Delhi  
Dated 8<sup>th</sup> December 2014

Subject	Minutes of the 20 <sup>th</sup> Steering Committee Meeting of National Institute of Pharmaceutical Education & Research (NIPERs) of Ahmedabad, Guwahati, Hajipur, Hyderabad, Kolkata and Rae bareli (Also applicable to Mohali)
Date & Time	18.11.2014 at 3:00 – 6.00 PM
Venue	Office chamber of Secretary (Pharma), Shastri Bhawan, New Delhi
Members	Annexure- I
Agenda	Annexure-II

The Secretary (Pharma) Chaired the Steering Committee Meeting and at the outset the Chairperson welcomed all the participants present.

**2. Proceedings of the meeting agenda item wise are as follows:**

20.1	The Steering Committee confirmed the Minutes of the Meeting of 19 <sup>th</sup> Steering Committee.
20.2 & 20.3	The matter regarding approval of Project Management Consultant (PMC) for NIPER Raebareli and NIPER Hyderabad was placed before the Steering Committee.
20.4	Dr. Kiran Kalia, Director NIPER Ahmedabad informed that she had joined on 16.11.2014 and therefore, she needs at least ten days time to see and decide layouts/drawings for new NIPER Campus. These would be finalized in consultation with the Project Management Consultant i.e. Hindustan Steel Construction Ltd. (HSCL) and senior architect keeping in view of the approvals of the Detailed Project Report, EFC and Government / Institution norms on the subject and MoU terms.  Steering Committee observed that the project is already delayed by 4-5 years and no further delay should occur as it leads to cost escalation.
20.5	Steering Committee observed variance between the approved cost and projected estimates of Phase- I NIPER Ahmedabad project and NIPER Guwahati project on higher side.
	The Project Director, NIPER, Guwahati submitted that the amount approved by the EFC i.e. Rs 135 cr.(Rs.94.48 cr -Public Capital for construction and 25.00 Cr for equipment) may be released to NIPER Guwahati so that the construction work of NIPER Guwahati campus could progress.
20.6	NIPER, Hajipur informed that the State Government has not yet made available the land required for construction of Campus for NIPER Hajipur. It was proposed by NIPER Hajipur that they intend to renovate two buildings at NIPER, Hajipur Campus and use the same for academic/hostel purposes till land is allocated by the State Government. It was also informed that State Government of Bihar, has intimated NIPER, Hajipur that this expenditure can be reimbursed by the State Government when the land becomes available to NIPER Hajipur and they shift to new Campus.
20.7	PD, NIPER-K made a presentation

**4. The decisions taken by the Steering Committee, agenda item number wise are as under:-**

No.	Item	Decision	Action by	Timeline
20.1	Minutes of 19 <sup>th</sup> steering committee Meeting	Confirmed	Department of Pharmaceuticals (DoP) & NIPERs	-
20.2	Approval of Project Management Consultant for NIPER Raebareli by Steering Committee	The Steering Committee observed that the issues related to adequacy and clear title of the land assured and the related issues should be resolved before proceeding further in the matter of the appointment of the PMC for NIPER, Rae Bareli.	NIPER, Raebareli & DS (NIPER)	26.12.2014
20.3	Approval of PMC for NIPER, Hyderabad	Steering Committee approved National Projects Construction Corporation Limited (NPCC) as Project Management Consultant (PMC) for NIPER, Hyderabad. Necessary communication will be made with the PMC.	NIPER- Hyd (Hyderabad) + DS (NIPER)	10.12.2014
		MoU between NIPER, Hyderabad and NPCC be undertaken upon careful finalization of terms and conditions.	NIPER-Hyd + DS (NIPER)	19.12.2014
		The PMC + NIPER-Hyd will be required to submit the list of activities/ tasks with timelines and responsibility for the completion of the project within 24 months immediately before the next steering committee.	PMC + NIPER-Hyd + DS (NIPER)	Next Steering Committee Meeting
		The selected PMC will also function as the PMC for NCRDBD, Hyderabad project on same terms and conditions as both activities are to be taken up at the same campus as NPCC has already been selected through competitive bid. This will provide structural and operational integration and ease. Initial mobilization funds may be released for setting up of NCRDBD at NIPER, Hyderabad.	NIPER-Hyd + DS (NIPER)	10.12.2014
20.4	Approval of	The Director, NIPER, Ahmedabad	NIPER-A	Next

	Drawing/Layout of NIPER, Ahmedabad	would complete the consultative process and visit to NIPER-Mohali and authenticate the layout/drawings in 10 days time for final approval of the same by the next Steering Committee.  Director NIPER-A will make a PPT (including digital model) before the next steering committee for approval.		Steering Committee Meeting
		The PMC and NIPER-A will be required to submit the list of activities/ tasks with timelines and responsibility for the completion of the project within 24 months immediately before the next steering committee.	PMC + NIPER-A + DS (NIPER)	Next Steering Committee Meeting
20.5	Approval of cost Estimates of NIPER, Guwahati	Project Director NIPER, Guwahati will submit the Phase-I cost estimates (Bill of Quantities) item wise before the next steering committee for approval.	NIPER-G	Next Steering Committee Meeting
		The existing EFC/Cabinet approved amount for Phase-I may be processed for release as per the demand and availability of funds in phased manner till revised cost estimate (RCE) is approved by EFC/SFC for enhanced estimates.	DoP NIPER Div. IFD EA	-
		The PMC and NIPER-G will be required to submit the list of activities/ tasks with timelines and responsibility for the completion of the project within 24 months immediately before the next steering committee.	PMC + NIPER-G + DS (NIPER)	Next Steering Committee Meeting
20.6	Land availability at NIPER, Hajipur (PPT) by NIPER, Hajipur).	DoP will write letters to Bihar State for early finalization of land.	DoP	10.12.2014
		<u>Improved facility in the existing structure:</u> Steering Committee desired that NIPER, Hajipur should submit a detailed proposal on Instruments & boundary wall with cost estimates for due consideration.	NIPER, Hajipur	28.11.2014

20.7	Land availability at NIPER, Kolkata (PPT by NIPER, Kolkata)	DoP will write letters to West Bengal Government for early finalization of land.	DoP	10.12.2014
		<u>Improved facility in the existing structure:</u> Steering Committee decided to grant in-principle approval to the proposal of NIPER Kolkata to renovate the old buildings of IICB-CSIR for use of NIPER Kolkata till land is allocated by the State Government and construction of new Campus on the same is completed. Steering Committee directed NIPER, Kolkata to submit detailed proposal with cost estimates duly approved by Mentor institute for consideration of the Steering Committee.	NIPER, Kolkata	28.11.2014
20.8	Vacancy of NIPER Directors and Chairpersons position / BoG Nominees	Steering Committee empowered the Chairperson to take necessary decisions as per NIPER Act and other related provisions to take all necessary action for expeditious appointment of Directors of all NIPERs- Guwahati, Hyderabad, Hazipur, Kolkata, Madurai and Rae bareli, and also Mohali. Similarly the positions of Chairpersons / BoG Nominees will be filled up expeditiously.	Department of Pharmaceuticals	15.12.2014
20.9	Action Taken Report of CAG/Pending Audit Paras of NIPERs (Action NIPERs).	Steering Committee asked all NIPERs to expedite Action Taken Reports on audit Para's, if any, pending with them.	All NIPERs + DS (NIPER)	5.12.2014
20.10	Annual Accounts Statement and Annual Reports of NIPERs. (NIPER, Hyderabad, 2013-14, NIPER, Ahmedabad 2011-12, 2012-13, NIPER Kolkata 2013-14).	Based on the recommendation of respective Finance Committees, the Steering Committee approved the annual statement of accounts of NIPER, Ahmedabad for 2011-12 and 2012-13 and NIPER, Hyderabad for 2013-14 and of NIPER, Kolkata for 2013-14.	NIPER, Ahmedabad, Hyderabad Kolkata.	
		Other NIPERs will expedite the action in this regard.	NIPER-Mohali, Hazipur and Rae	10.12.2014

			Bareli	
20.11	Linkages of NIPERs with CPSE.	Steering Committee advised that faculties and students of NIPERs should be given an opportunity to interact & discuss with Central Public Sector Enterprises (CPSEs) to study various processes viz drug/formulation development, quality assurance, marketing, product range etc Each NIPER is asked to support one or more CPSEs by building linkage and long term partnership.	All NIPERs	10.12.2014
		NIPERs are allocated one CPSE for building linkage viz., IDPL- NIPER-Hyd & Rae Bareli HAL – NIPER-A BCPL- NIPER-K & Hazipur KAPL- NIPER-G RDPL- NIPER-M		
		Each NIPER will submit an action plan listing areas of interest by CPSE and suggestive role of NIPER assistance with timelines and faculty associated.	All NIPERs	30.12.2014
20.12	Roadmap for Academia and Industry linkages and Action plan of each NIPER	NIPERs should promote academia-industry interactions to benefit from their experience and excellence on sustainable basis viz., In teaching by inviting Industry experts as Resource Persons, R&D, Workshops, Consultancy etc. Every NIPER will constitute an Inter-disciplinary team / Division for the purpose.	All NIPERs	30.01.2015
		NIPER, Mohali and NIPER Hyderabad are conducting workshops/ meets to explore the possibilities in this regard. All the other NIPERs will collaborate in the initiative.	NIPER-M & Hyd	30.01.2015
		Dr.Bhutani and Dr.Kamal Ahmed are requested to formulate a 5 Year roadmap for NIPER Academia – Pharma Industry partnership. They	Dr. K. K. Bhutani and Dr. K. Ahmed NIPER-M & Hyd	30.01.2015

		will seek cooperation of various Pharma Associations viz., OPPI, IPA, IDMA, Pharmacy Council, UGC, CII, FICCI etc. in formulating the road map.		
20.13	Performance Indicators and Assessment formats for NIPERs for facilitation by DoP.	It was decided that there should be key performance indicators and a format for NIPERs to assess their performance Annually. Also there is a need to formulate a format to know monthly performance. It was decided that a Committee under the Chairmanship of Acting Director NIPER Mohali, Dr. K. K. Bhutani will submit a report on Key Performance Indicators (KPI's) and the requisite formats. The Committee will consist of Directors/ Project Directors of other NIPERs.	Dr. K. K. Bhutani NIPER, Mohali + All NIPERs	30.12.2014
20.14	Placement and tracking of pass out candidates.	The Steering Committee appointed a Committee under the Chairmanship of Dr. Kamal Ahmed, Project Director, NIPER, Hyderabad to give a report on how to improve placements of students in NIPERs and also tracking of pass out candidates. The Committee will consist of Directors/ Project Directors of other NIPERs.	Dr. Kamal Ahmed, NIPER, Hyderabad + All NIPERs	30.12.2014
20.15	Swachha Bharat Abhiyan.	All New NIPERs were requested to work out plans on Swachh Bharat Abhiyan and host the program on their website. Also submit a copy to Department of Pharmaceuticals and act accordingly.	All NIPERs + DS (NIPER)	18.12.2014
20.16	Equity and inclusion of all NIPERs.	It was felt that for the purpose of equity and inclusion (S.9 of NIPER Act) a committee is constituted under the Chairpersonship of Dr. Kiran Kalia, Director, NIPER, Ahmedabad to see whether all the parts and sections of the country are represented adequately/ proportionately in NIPERs faculty, staff and students selection	Dr. Kiran Kalia, Director, NIPER, Ahmedabad + All NIPERs	18.12.2014

		processes, particularly SC/ST/ OBC/ Physically challenged/ Minorities/ Gender Gap and come up with the reasons/factors for inadequacies and suggest measures to ensure that NIPERs provide opportunities for all parts of country and Sections of Society. Processes should be analyzed and a report with a time bound roadmap be submitted in this regard. The Committee will consist of Directors/ Project Directors of other NIPERs.		
		All the NIPERs will celebrate rich diversity of India with affirmative action for equity and inclusion in all their tasks as per constitution of India. Decide a day (preferably Republic Day) to celebrate cultural (including festivals, food, dress etc.), linguistic, religious regional, tribal, racial diversity and rich cultural heritage and No to any kind of discrimination.		
20.17	Any other item with the permission of the Chair.			
A	Redistribution of NIPER fund allocation among NIPERs	Redistribution of fund for capital head (project activities) to the tune of Rs. 633.15 cr for capital and Rs 116.52 cr for recurring expenditure may be done with the approval of Hon'ble Minister of Chemical & Fertilizer to meet the present requirement to avoid any further delay in implementation of the Project for construction of new Campus for new NIPERs.	DoP NIPER Division + IFD + EA	10.12.2014
B	Revision of NIPER Estimates	The RCE/EFC/SFC proposal for enhanced allocation for the aforesaid projects may be expedited.	DoP	15.12.2014
C	EFC for NIPER Mohali	EFC approval for NIPER will be expedited	DoP, IFD and EA	15.01.2015
D	2015-16 NIPER Budgetary provision	<u>Capital Expenditure:</u> Considering construction of New NIPERs –Ahmedabad, Guwahati, Hyderabad, Rae bareli and	IFD EA DS NIPER	15.12.2014

		<p>improvement of existing facilities at Hajipur and Kolkata, DoP will take up with MoFinance for increased Budgetary provision for 2015-16 and sub sequent years.</p> <p><u>Recurring Expenditure:</u> Further there will be recruitment of permanent faculty in the NIPERs requiring increased recurring expenditure.</p>		
		Non-plan provision of NIPER Mohali will be considered based on actual requirement and past liabilities.	IFD EA DS NIPER	15.12.2014
		All NIPERs will submit the required estimates and information on Capital Expenditure with phasing and recurring expenditure for 2015-16 Budget consideration in a tabular format.	All NIPERs	08.12.2014
		All NIPERs will submit next year (in instant case 2015-16) activities/ tasks proposed with rationale, estimates and break up for approval by DoP before the start of new financial year. Format for proposal will be provided by DoP (EA and IFD).	DoP (EA & IFD) JS (NIPER)	30.12.2014
E	Streamline Fund release mechanism / System to NIPERs	<p>Chairperson expressed serious concerns on delayed and inadequate fund releases to NIPERs and thus poor utilization by NIPERs. Also shared the concerns of Parliamentary Standing Committee in this regard.</p> <p>It is decided that Economic Advisor in DoP will study fund releasing system of MHRD under SSA and for IISERs and IITs and formulate an expeditious mechanism / system with all required formats for releasing funds to NIPERs in consultation with IFD for the approval of Secreary (Pharma). EA and IFD will impart training to</p>	DoP EA and IFD	30.12.2014



		<p>NIPERs for submitting the proposals in the said fashion.</p> <p>Objectives: Proper assessment of NIPER requirements; timely releases and 100 % utilization and achievement of objectives of funding.</p> <p>The system should be such that all the NIPERs will submit the proposals and get examined by DoP (including EA and IFD) in a team approach and then finalize the allocations before the beginning of the financial year. Thereupon fund releases are only to the approved activities in 2 or 3 or 4 installments on a set criterion.</p>		
F	Committee on Revision of Curriculum and Syllabi	<p>Steering Committee constituted a Committee on Revision of Curriculum and syllabus for NIPER's under the Chairmanship of Dr. Kamal Ahmed, Project Director, NIPER, Hyderabad. All the Director/Project Directors of NIPERs are the members of the Committee.</p> <p>The Committee will consult Industry (&amp; Associations-IPA, OPPI, IDMA, CII, FICCI etc.) academicians, Experts in the field, researchers, pass out and current students, DoP, NPPA, MoHFW, MCI, ICMR, CDSCO (DCGI), DPPI, Ministry of Commerce, CSIR, DST, DBT, UGC, pharmacy council, AICTE, global practices and all other stakeholders in making its recommendations.</p> <p>It should be dynamic with freedom and flexibility to Faculty.</p> <p>An internship with Industry will be a part of curriculum.</p>	Dr. Kamal Ahmed NIPER, Hyderabad + All NIPERs	30.01.2015

G	Consolidation of NIPER Statute and Guidelines	NIPER Mohali will compile all statutes by December 2014 and host the same on its website and share with DoP and all other NIPERs a. Act, Statute, Amendments, ordinances, regulations, guidelines etc. b. MOU terms with Mentor Institutions c. Steering Committee decisions / guidelines having bearing on NIPERs future course of action.	NIPER Mohali	30.12.2014
		All NIPERs will host NIPER Statute and guidelines; BoG / Steering Committee Minutes on their web portal.	All NIPERs	05.01.2015
		All NIPERs will hold capacity building programme/ training / Brainstorm session on the statutes for having proper and common understanding	All NIPERs	December 2014
		DoP will host Act, Statutes, regulations, Steering Committee / BoG minutes etc. on website	DS (NIPER) NIC DoP	
H	NIPER web portals and email ids	All NIPERs will modernize their web portals by in depth examination of best universities of the world – Harvard, MIT, Princeton, Oxford, Cambridge, Yale, Duke and those that are best in Pharma Education by designating a faculty as responsible and is updated at weekly interval.	All NIPERs	30.01.2015
		NIPERs will host their Act, Statute, BoG Minutes, Annual Accounts Statement and Annual Reports of NIPERs and all statutory reports in their website in compliance to RTI Act, 2005.	All NIPERs	30.12.2014
		All NIPER Directors/ PDs and faculty to have official government email ids and group email ids.	All NIPERs	15.12.2014
		NIC DoP will enable creating of e-Group of all NIPERs	NIC	15.12.2014
I	Online library services to NIPERs	All NIPERs will take up with INFLIBNET to avail online library	JS (NIPER) All NIPERs	15.12.2014

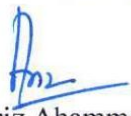
		services and benefit from networking and conserve resources.		
J	Recognition of NIPER degrees by UGC, AICTE and Pharmacy Council	DoP will hold a meeting with UGC AICTE and Pharmacy Council and will ensure that NIPER degrees are recognized by UGC, Pharma Council and AICTE	JS (NIPER)	30.12.2014
K	NIPER-Hyd Convocation	The Steering Committee granted in principle approval for holding fourth convocation at NIPER Hyderabad.	NIPER, Hyderabad	
	Partnership with State Governments	All NIPER Directors are requested to meet the State Government representatives of Board of Governors as per NIPER Act and inform about the Steering Committee Meetings timely. Also invite them in various functions of the Institute including the Convocation.	All NIPERs	Regular intervals.
		DoP will write to all State Government representatives of NIPER BoG / Steering Committee about their membership and importance attached to their participation and inputs in successful running of NIPERs	DS (NIPER) + All Directors/ PDs of NIPERs	15.12.2014
L	Video Conference of DoP and NIPERs	DoP will operationalise video conference facility with NIPERs at Secretary and JS level	Dir. Administration + NIC DoP	December 2014
		All NIPERs will operationalise VC facility for fortnightly review of activities.	All NIPERs + NIC	December 2014
M	Future Steering Committee Meetings	Meeting notice is to be sent 15 days ahead of the meeting date by email, fax and post and contact all the members to be present.	DS (NIPERs)	
		NIPERs to submit issues to be included in next Steering Committee agenda with (i) a detail note (not more than one page per each issue) and (ii) decision sought, 15 days ahead of the meetings or 10 days ahead of meeting date.	DS (NIPER) + All NIPERs	
		Next Steering Committee will be held in December 2014	DS (NIPER) + All NIPERs	December 2014

		of Act and Statute iii. Issues pending at DoP		
O	Burning Issues/ Challenges in priority and suggestive solutions	All the NIPERs will list all burning issues in priority in a tabular format with suggestive solutions	All NIPERs	15.12.2014
P	Time bound Action plan	All the NIPERs will submit a Time bound Action plan for full fledge development of NIPERs as Institutions of National Importance in coming 2 years in a tabular format listing activity. Task, Timeline, responsibility and remarks	All NIPERs	15.12.2014

The meeting ended with vote of thanks from the Chair.

Sd/-  
(Dr.V.K.Subburaj)  
Secretary

Forwarded by

  
(Dr.M.Ariz Ahammed)  
Joint Secretary (NIPER)  
011-23074010/ ariz@gov.in

Copy for kind information:

1. Sr.PPS to Secretary (Pharma)
2. PS to JA (MAA)/ PPS to JS (SP)/ All Directors- DS of DoP
3. Directors of Mentor Institutes- Principal, GMCH/Principal, RMRIMS, Patna/Director, IICT, Hyd/Director, CDRI, Lucknow / Director, IICB, Kolkata
4. Director- NIPER Mohali and NIPER Ahmedabad
5. All Project Directors- NIPERs- Guwahati/Hajipur /Hyderabad/Kolkata/Raebareli.
6. Chief Secretaries of State Governments of – Assam, Bihar, Gujarat, Punjab, Telengana, Uttar Pradesh, and West Bengal.
7. Principal Secretaries (Industries) of State Governments of – Assam, Bihar, Gujarat, Punjab, Telengana, Uttar Pradesh, and West Bengal.
8. All the participants.
9. SO (NIPER) –for hosting the minutes in the Dept. website.

## List of participants and Absentee List

Institution	Officers Present	Contact No. & email id
DoP	Dr. V.K Subburaj, Secretary,	011-23381573 subburaj@ias.nic.in
	Dr. M. Ariz Ahmmmed , Joint Secretary,	011-23074010 ariz@gov.in
	Shri Devendra Kumar, Deputy Secretary, NIPER,	devendra.kumar08@nic.in 9650807332
	Shri A. K. Sah, Under Secretary, NIPER,	9911930267 ak.sah@nic.in
	Shri P. K. Singh, Section Officer,	9968237579 Pushkar.singh@nic.in
	Shri Sandeep Kumar, Section Officer,	9871896098 Sandeep.k68@nic.in
DoP IFD	Mr.Prem Prakash	
DoP EA		
NIPERs		
• Ahmedabad	Dr. Kiran Kalia, Director	09824335881 kirankalia@gmail.com
• Ahmedabad	Dr. Neeta Shrivastava, PERD	
• Guwahati	Prof. B. K. Bezbaruah, Project Director	098640-66772 gmch-asm@nic.in
	Dr. Syed Tanwir Alam, Assistant Coordinator	
• Hajipur	Dr. Kislay Sinha, NIPER, Hajipur	09431012380 Drpradeep.das@gmail.com
	Dr. Sachchidanand, NIPER,	
	Shri B.K.P Thakur NIPER	
• Hyderabad	Dr. Ahmed Kamal, Project Director	09440802784 projectdirector@niperhyd.ac.in
• Kolkata	Dr. Asish Kumar Banerjee, Project Director,	director@iicb.res.in, 09830141666 asishbanerjeeiicb@gmail.com
	Shri Sandeep Saha, NIPER	
• Mohali	Dr. K. K. Bhutani, Officiating Director	09417203802 director@niper.ac.in
• Raebareli	Shri P.K. Shukla, Project Director	09335866066 pk_shukla@cdri.res.in

Other Invitees:

MoHFW	Shri Mukesh Bajpai, Senior Architect, Ministry of Health & FW Shri Rajeev Kanaujia, Senior Architect
HSCL	Shri Ashok.K. Popli, Project Head, HSCL
EPIL	Representative of EPIL

**Members could not be present:**

State Government representatives:

Institution		Officer	Contact No. & email id
NIPER-G	Assam	Principal Secretary, Industries	
NIPER-Hz	Bihar	Principal Secretary, Industries	
NIPER-A	Gujarat	Principal Secretary, Industries	
NIPER-M	Punjab	Principal Secretary, Industries	
NIPER-Hyd	Telangana	Principal Secretary, Industries	
NIPER-R	Uttarpradesh	Principal Secretary, Industries	
NIPER-K	West Bengal	Principal Secretary, Industries	

Directors of Mentor Institutes:

Institution	Mentor Institution	Contact No. & email id
NIPER-G	Principal, GMCH Dr. K.C. Saikia, MS	Tel: 0361-2134538 / 2132751 (O) gmch-asm@nic.in
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NIPER-R	Director, CDRI, Lucknow Dr.Ram Vishwakarma	0522-2771940/ 26232938/ 2623405 ram@cdri.res.in
NIPER-K	Director, IICB, Kolkata Dr.Chitra Mandal	033-24298861/ 24995717 director@iicb.res.in,chitra@csiriicb.in chitra_mandal@yahoo.com

**AGENDA ITEMS FOR**  
**THE 20<sup>TH</sup> STEERING COMMITTEE MEETING FOR NEW NIPERS**

- 20.1 Minutes of the 19<sup>th</sup> Steering Committee Meeting (Annex-I).
- 20.2 Approval of PMC for NIPER, Raebareli by Steering Committee (Annex-II).
- 20.3 Approval of PMC for NIPER, Hyderabad by Steering Committee (Annex-II).
- 20.4 Approval of Drawing/Layout NIPER, Gandhinagar by Steering Committee (Approved document from NIPER, Gandhinagar).
- 20.5 Approval of Cost Estimates of NIPER Guwahati by Steering Committee (Approved document from Guwahati).
- 20.6 Land availability at NIPER Hajipur (PPT by NIPER, Hajipur).
- 20.7 Land availability at NIPER Kolkata (PPT by NIPER, Kolkata).
- 20.8 Vacancy of Directors.
- 20.9 Action Taken Report of CAG/Pending Audit Paras of NIPERs (Action NIPERs).
- 20.10 Approval of Annual Statement of Accounts of NIPERs (NIPER, Hyderabad 2013-14, NIPER, Gandhinagar -2011-12, 2012-13).
- 20.11 Linkages of NIPERs with CPSE.
- 20.12 Academia and Industry linkages.
- 20.13 Performance Indicators for NIPERs for facilitation by DoP.
- 20.14 Placement and tracking of pass out candidates.
- 20.15 Swachha Bharat Abhiyan.
- 20.16 Equity and inclusion of all NIPERs.
- 20.17 Any other item with the permission of the Chair.